



Barbican Centre Board

Date: WEDNESDAY, 30 MAY 2012
Time: 10.30am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members:

Deputy Catherine McGuinness (Chairman)	Cllr Guy Nicholson
John Tomlinson (Deputy Chairman)	Christopher Purvis (Ex-Officio Member)
Tom Hoffman	Deputy Richard Regan
Roly Keating	Sue Robertson
Vivienne Littlechild	Keith Salway
Jeremy Mayhew	Deputy Dr Giles Shilson
Brian McMaster	Jeremy Simons
Deputy Wendy Mead	

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Lunch will be served in Guildhall Club at 1PM

Chris Duffield
Town Clerk and Chief Executive

AGENDA

1. APOLOGIES

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

Standing Declarations -

Deputy Catherine McGuinness has declared a general personal interest as a Trustee of the Guildhall School Development Fund, and as Chair of Governors of the City Academy, Hackney, which benefits from work with the Creative Learning Department.

Cllr Guy Nicholson has declared a general personal interest as a Regional Council Member for London Arts Council England, a Board observer to Hackney Empire Ltd and as a Non-Executive Director of CREATE Ltd.

Roly Keating has declared a general personal interest as a BBC employee with regard to the Barbican Centre's connection with BBC's Orchestras and the BBC's Digital Partnership with the Arts Council.

Christopher Purvis has declared a general personal interest as the (unpaid) Chairman of the Trustees of the Associate Ensemble.

3. MINUTES

- a) To agree the Public Minutes of the Board Meeting held on 28 March 2012
- b) To note the Public Minutes of the Finance Committee held on 16 May 2012
- c) To note the Public Minutes of the Risk Committee held on 21 May 2012

For Decision
(Pages 1 - 14)

4. ORDER OF THE COURT OF COMMON COUNCIL

Order of the Court of Common Council, dated 19 April 2012, appointing the Committee and approving its Terms of Reference

For Information
(Pages 15 - 16)

5. ELECTION OF CHAIRMAN

To elect a Chairman, pursuant to Standing Order No 29.

For Decision

6. ELECTION OF DEPUTY CHAIRMAN

To elect a Deputy Chairman, pursuant to Standing Order No 30

For Decision

7. 2012/13 COMMITTEE APPOINTMENTS

Report of the Town Clerk

For Decision
(Pages 17 - 22)

8. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Report of the Managing Director

For Information
(Pages 23 - 36)

9. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

10. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

11. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act

Item No	Exempt Paragraphs
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12. **NON-PUBLIC MINUTES**

- a) To agree the non-public Minutes held on 28 March 2012
- b) To note the non-public Minutes of the Finance Committee held on 16 May 2012
- c) To note the non-public Minutes of the Risk Committee held on 21 May 2012

For Decision
(Pages 37 - 52)

13. **OUTSTANDING ACTIONS OF THE BOARD**

Report of the Town Clerk

For Information
(Pages 53 - 54)

14. **THEATRE**

Report of the Head of Theatre

For Information
(Pages 55 - 72)

15. **MUSIC**
Report of the Head of Music
For Information
(Pages 73 - 100)
16. **CULTURAL QUARTER**
Report of the Chief Operating and Financial Officer
For Information
(Pages 101 - 118)
17. **BUSINESS REVIEW (YEAR END ACCOUNTS)**
Report of the Managing Director
For Information
(Pages 119 - 140)
18. **3-4 YEAR BUSINESS PLAN**
Report of the Chief Operating and Financial Officer
For Decision
(Pages 141 - 184)
19. **DEVELOPMENT**
Report of the Head of Development
For Information
(Pages 185 - 194)
20. **UPDATE ON CAPITAL WORKS**
Report of the Director of Operations and Buildings
For Information
(Pages 195 - 206)
21. **BUILDING ENERGY MANAGEMENT SYSTEM - PROGRESS REPORT**
Report of the Director of Operations and Buildings
For Information
(Pages 207 - 212)
22. **RISK UPDATE**
Report of the Town Clerk
For Information
(Pages 213 - 216)

23. **DECISIONS TAKEN UNDER URGENCY**
Report of the Town Clerk

For Information
(Pages 217 - 224)

24. **HR REPORT - A VERBAL UPDATE FROM THE HR MANAGER**

For Information

25. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

26. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**